FY2023 Financial Results Briefing

May 16, 2024



Disclaimer:

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These forward-looking statements are not historical facts, rather they represent assumptions and beliefs based on comprehensive data currently available.

Furthermore, the Printed Circuit Board business is subject to a number of risks and uncertainties that relate to raw material price, conditions of customers' market, technological trends, change of foreign exchange, change of tax rules and regulations, disasters, international conflicts and other factors. Meiko therefore wishes to caution that actual results may differ materially from our expectations.

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FY2023 (result)

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FY2024 (forecast)

3

Financial Strategy and Shareholder Returns

4

FY2023 results

	FY2022	FY2023	Year-o	n-year
	result	result	Diff.	%
Net sales	1,673	1,795	122	7.3%
Operating	96	117	21	21.8%
income	5.7%	6.5%		
Ordinary	112	143	31	27.2%
income	6.7%	8.0%)	
Net	88	113	25	27.8%
income	5.3%	6.3%		1,10,0
Average FX rate (JPY/USD)	136.0	145.3		

	FY2022 results		FY2023 results	
	Net Sales	Operating Income %	Net Sales	Operating Income %
Automotive	845	60	947	81
Smartphone/ Tablet	271	11	266	21
Semiconductor Package	5	0	7	7.9% -15
SSD/ IoT Module	100	10	85	-214.3% 10
satellite	0	0.0%	0	11.8%
AI appliances/ Amusement/	2.10	0.0%		0.0%
Industrial Equipment/ Other Substrate	249	6.4%	187	5.9%
EMS/ODM	203	-1	303	3.0%
Total	1,673	96	1,795	117
		5.7%		6.5%

FY2023 (result)

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FY2024 (forecast)

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Financial Strategy and Shareholder Returns

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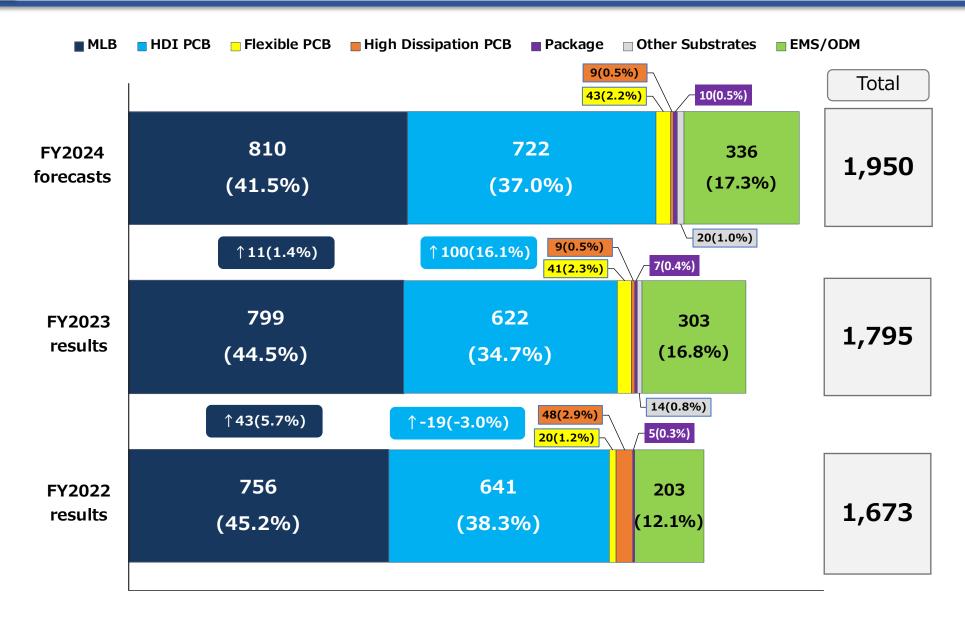
FY2023 results and FY2024 forecasts

(100 million yen)

	FY2022	FY2023	Year-on-year	FY2024	Year-on-year
	results	results	%	forecasts	%
Net sales	1,673	1,795	7.3%	1,950	8.7%
Operating	96	117	21.8%	160	37.2%
income	5.7%	6.5%		8.2%	371270
Ordinary	112	143	27.2%	150	5.1%
income	6.7%	8.0%		7.7%	312 / 3
Net	88	113	27.8%	125	10.5%
income	5.3%	6.3%		6.4%	2010 70
Average FX rate (JPY/USD)	136.0	145.3		145	

	FY2023 results		FY2024 forecasts	
	Net Sales	Operating Income %	Net Sales	Operating Income %
Automotive	947	81	969	95
Smartphone/ Tablet	266	21 7.9%	238	30 12.6%
Semiconductor Package	7	-15	10	- 17
SSD/ IoT Module	85	10	77	12
satellite communication			80	10.0%
AI appliances/ Amusement/ Industrial Equipment/ Other Substrate	187	11 5.9%	240	21
EMS/ODM	303	3.0%	336	11
Total	1,795	117 6.5%	1,950	160 8.2%

Net Sales by Product Specification



FY2023 (result)

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FY2024 (forecast)

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Financial Strategy and Shareholder Returns

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Financial Strategy and Shareholder Returns

(unit: 100 million yen)

- 1. We will continuously expand sales and profits through investments in facilities and R&D.
- 2. We will continue to strengthen our balanced financial position.
- 3. The consolidated dividend payout ratio is targeted at 15%.
- 4. We will strive to increase profits and raise shareholders' value and dividend amounts.

	FY2022 (result)	FY2023 (result)	FY2024 (forecast)
Net Sales	1,673	1,795	1,950
Operating Income	96	117	160
OP Margin	5.7%	6.5%	8.2%
Net Income	88	113	125
EBITDA	194	228	286
Net Assets	845	1,055	1,145
Interest-bearing Debt	753	793	796
Self-capitalization ratio	38.2%	42.7%	44.2%
D/E Ratio	0.90	0.75	0.70
ROE	10.5%	10.7%	10.9%
Dividend Payout Ratio	16.2%	15.9%	15.2%
EPS	338.94 yen	428.70 yen	475.10 yen
PER	x 8.5	x 12.3	-
Dividend (per share)	55 yen	68 yen	72 yen
market capitalization	749	1,390	-
FX Rate (yen/USD)	136.0 yen	145.3 yen	145 yen

Management that is Conscious of the Cost of Capital and the Stock Price

Current Situation

- **♦ ROE** FY22 10.5% → FY23 **10.7%**
- **◆ PBR** FY22 x 0.97 → FY23 x **1.32**
- **◆ PER**は FY22 x 8.5 → FY23 x **12.3**
- ◆ Dividend per share FY22 55 yen →FY23 68 yen
- ◆ Market Capitalization FY22 74.9 bio. yen →FY23 1,390 bio. yen

Policies

- ◆ Accomplish Midterm business plan
- ◆ Financial Targets
 Improve ROE
 Improve Selfcapitalization
 ratio
 Improve D/E ratio
- ◆ Invest in growth areas to enhance corporate value

Initiatives

- Expansion ofSales and Profit
- ManufacturingImprovement

Yield
improvement
Quality
improvement
Productivity
improvement

◆ CAPEX strategy
Concentrate
investment in
cutting-edge
substrates

FY2023 (result)

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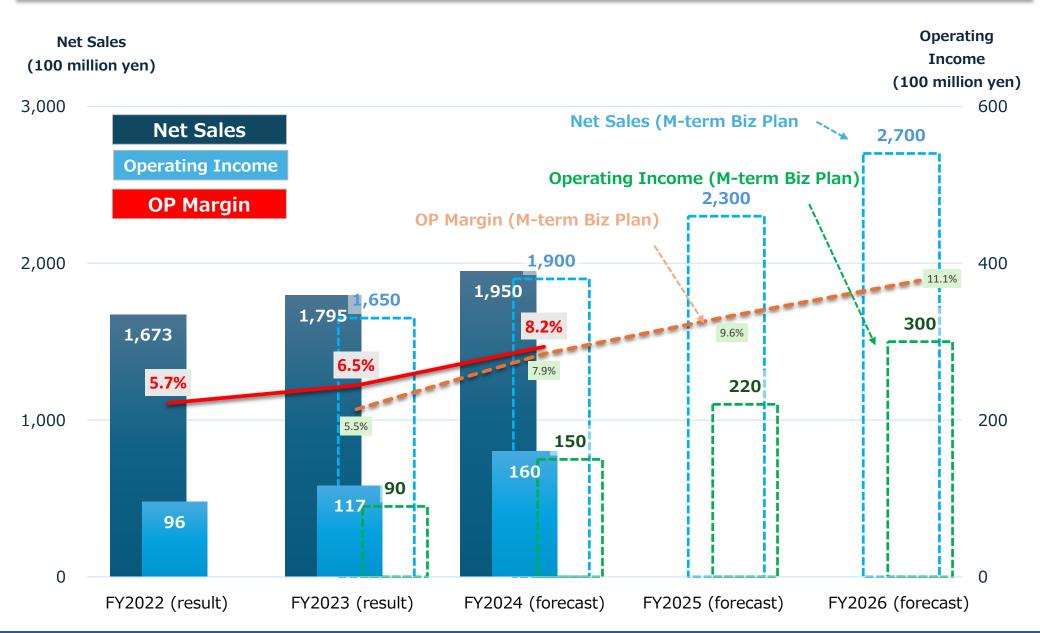
FY2024 (forecast)

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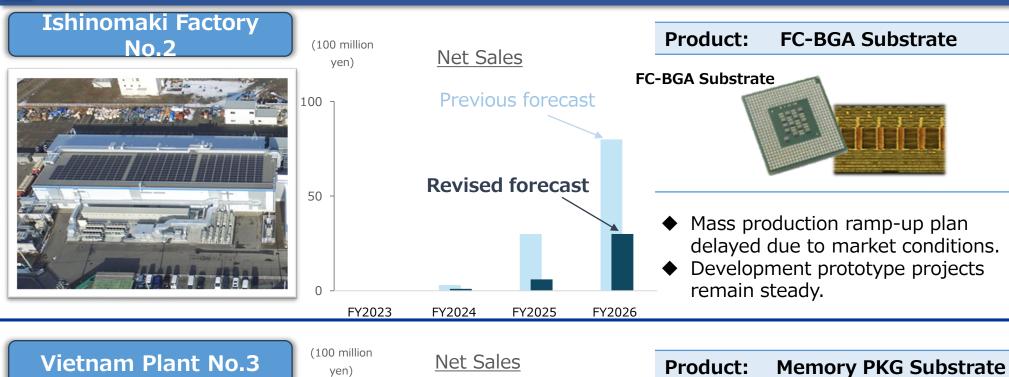
Financial Strategy and Shareholder Returns

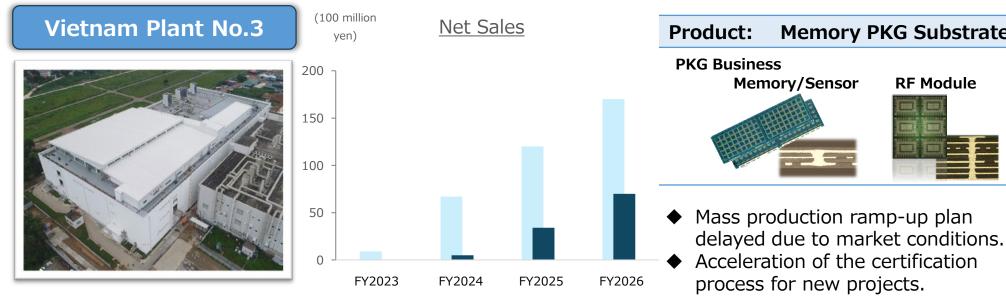
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Outlook of Medium-term Business Plan



New Business (PKG Substrates)

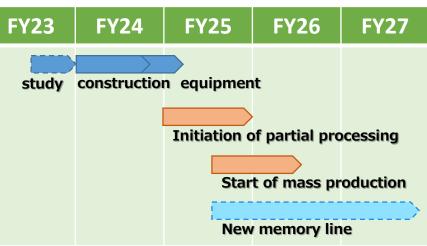




Vietnam Plant No.4

- ◆ A surge in customers expecting supply chains to ASEAN.
- ◆ The Vietnam Plant No.2 will reach full capacity in the current fiscal year, so a new factory is being built to provide space for future expansion.

Overview of Vietnam Plant No.4		
Location	Thach That- Quoc Oai Industrial Zone, Hanoi City	
Extended area	Approx. 60,000㎡ (15,000㎡×4F)	
Capex	Approx. 25 billion yen	
Business	 Capacity complement of Plant No.2 (PCB) High multi-layer and high-density HDI PCB Memory module substrates 	
Schedule	Will be in operation in phases from FY2025.	







May 8; ground-breaking ceremony



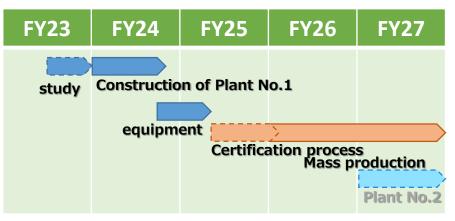
Hoa Binh Plant

◆ A surge in customers expecting supply chains to ASEAN.

◆ Will launch its business in Hoa Binh for further business expansion to utilize the superiority

of electric power.

Overview of Hoa Binh Plant			
Location	Bo Trai Song Da Industrial Zone, Hoa Binh City		
Site area	Approx. 93,000m		
Extended Area	Approx. 60,000m (Plant No.1) (※expandable)		
Capex	Approx. 50 billion yen (Plant No.1)		
Business	Medium-to-high multilayer and high- density build-up PCB (Plant No.1)		
Schedule	Will be in operation from FY2026		





Sustainability Initiatives

Environmental Initiatives

Global Warming Countermeasures

Implementation of response measures based on TCFD

- Reduce domestic CO2 emissions per unit of production by 50% in FY2030. (Comparison to FY2021)
- Carbon neutral in FY2050
- Promoting energy conservation (per unit of production; electricity ▲ 2.5%/year, fuel ▲ 2.0%/year)
- · Installation of self-consumption solar power generation



Ishinomaki Factory Commenced operation in March 2023 400kW 200t/year-CO2 reduction



Fukushima Factory Commenced operation in Aug. 2023 540kW 270t/year-CO2 reduction



Tendo Factory
Commenced operation in Oct. 2023
170kW 60t/year-CO2 reduction
700kW expansion plan in FY2024

Waste Reduction

Zero emission promotion (80% recycling rate in 2030) resourcing (Copper, palladium, gold)

Utilization of Water Resources

Promotion of Reuse - Reduce unit water consumption by 10% (2021→2030)

Social Initiatives

Strengthen human capital measures in line with management strategies	Strengthen recruitment and human resources development Securing human resources and strengthening education to respond to global customers and expand new businessStrengthen education to promote IT
Employee Engagement	Diversity Promotion (Promotion of women's activity and foreign employees) Promotion of employee health (Certified as an excellent health management corporation)

Contribution to local communities and regional revitalization

Contribution to nature and environmental protection (Recycling Activities) Contribution to Social Welfare

Contribution to regional revitalization (promotion of sports, contribution to local needs)