# FY2021 Second Quarter Financial Results Briefing

November 11, 2021



This presentation contains forward-looking statements concerning Meiko Group's future plans, strategies and performance. However, Meiko does not publish this presentation as a disclosure document based on the Financial Instruments and Exchange Act of Japan.

These forward-looking statements are not historical facts, rather they represent assumptions and beliefs based on comprehensive data currently available.

Furthermore, the Printed Circuit Board business is subject to a number of risks and uncertainties that relate to raw material price, conditions of customers' market, technological trends, change of foreign exchange, change of tax rules and regulations, disasters, international conflicts and other factors. Meiko therefore wishes to caution that actual results may differ materially from our expectations.

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## **FY2021 Key Financials**

2

Outlook for the current term

3

**Future strategy** 



#### FY2021 1st half business environment

Overview

Sales and profits increased significantly in the first half supported by the strong demand

- Orders for Automotive have remained at a high level since the beginning of the term
- Smartphones, AI home appliances / IoT, EMS
   The impact of semiconductor shortages turned to a mitigation trend
- Due to the influence of COVID19, operations (capacities) were adjusted accordingly in Wuhan and Vietnam from August to early September
   All factories have been in full production after the period
  - →Cost of operation adjustments due to COVID19 (approximately 600 million yen) was posted as an extraordinary loss
- Guangzhou factory is affected by power restrictions in China
- Reviewed selling prices to cope with the soaring resource prices



( 100 million yen )

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	FY20 1 <sup>st</sup> half	FY21 1 <sup>st</sup> half	Year-on-year		
	results results		Diff.	%	
Net sales	532	695	163	30.5%	
Operating income	18	55	37	205.8%	
meome	3.4%	8.0%			
Ordinary income	6	53	47	854.3%	
	1.1%	7.7%			
Net income	2	42	40	2052.5%	
	0.4%	6.0%			
Average FX rate (JPY/USD)	106.30	110.12			
Dividend per share	0yen	20yen			

## FY2021 1st Half Revenue by Product Applications (100 million yen)

	FY20 1 <sup>st</sup> h	alf results	esults FY21 1 <sup>st</sup> half results		Year-on-year	
	Net sales	Operating income	Net sales	Operating income	Diff.	%
Automotive	222	9	348	29	126	20
		4.1%	0.0	8.3%	56.8%	222.2%
Smartphone	127	10	146	16	19	6
Tablet	14/	7.9%		11.0%	15.0%	60.0%
AI · IoT ·	50	1	51	6	1	5
Amusement		2.0%		11.8%	2.0%	500.0%
Other Products	78	0	97	5	19	5
	70	0.0%		5.2%	24.4%	-
EMS	55	-2	53	-1	-2	1
		-3.6%		-1.9%	-3.6%	-
Total	532	18	695	55	163	37
33		3.4%		8.0%	30.5%	205.8%

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#### FY2021 2nd half business environment

#### Overview Full-year earnings forecast revised upward

- Orders for automotive are currently declining due to a shortage of electronic and processed parts
- Orders for smartphones, AI home appliances / IoT and EMS are stable
- Procurement prices rise due to power restrictions in China and resource price hike

#### Full-Year Outlook FY2021- Consolidated

( 100 million yen )

	FY2021 1 <sup>st</sup> half results	FY2021 2 <sup>nd</sup> Half forecast	FY2021 Full year forecast	Previous forecast	Diff.
Net Sales	695	755	1,450	1,350	100
Operating	55	65	120	95	25
Income	8.0%	8.6%	8.3%	7.0%	1.3%
Ordinary Income	53	<b>57</b>	110	87	23
Tilcome	7.7%	7.5%	7.6%	6.4%	1.2%
Net Income	42	49	90	75	15
	6.0%	6.5%	6.2%	5.6%	0.6%
Average FX rate (JPY/USD)	110.12	112	111.06	108	
Dividend per share	20yen	20yen	40yen	40yen	



#### Full-Year Outlook FY2021- Consolidated

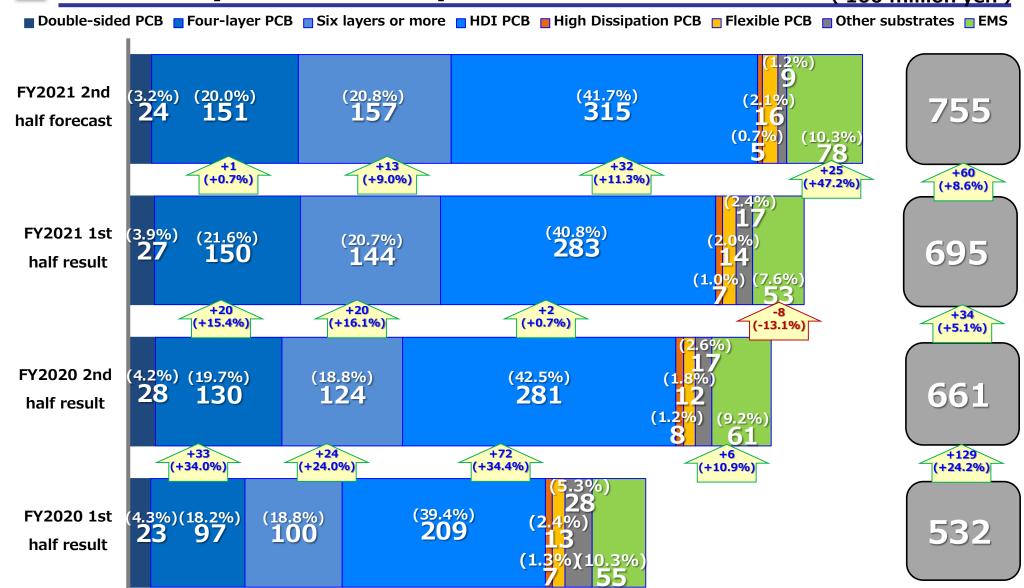
(Breakdown by Product Application)

( 100 million yen )

	FY2021 1 <sup>st</sup> half results		FY2021 2 <sup>nd</sup> half forecast		FY2021 Full year forecast	
	Net sales	Operating income	Net sales	Operating income	Net sales	Operating income
Automotive	348	29	363	31	711	60
	3 10	8.3%		8.5%	,	8.4%
Smartphone	146	16	164	19	310	35
Tablet	1.0	11.0%	101	11.6%		11.3%
AI · IoT ·	51	6	56	7	107	13
Amusement	)	11.8%		12.5%		12.1%
Other Products	97	5	94	5	191	10
		5.2%		5.3%		5.2%
EMS	53	-1	78	3	131	2
		-1.9%		3.8%		1.5%
Total	695	55	755	65	1,450	120
		8.0%		8.6%	_,	8.3%

#### Sales by Product Specification

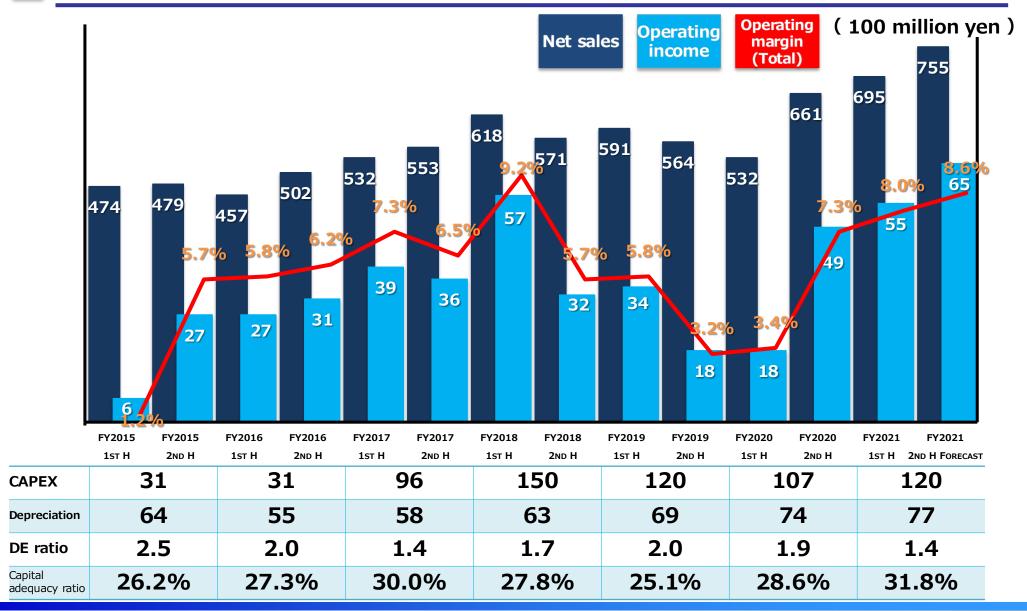
(100 million yen)







#### Half year trend of Net Sales, Operating Income and others

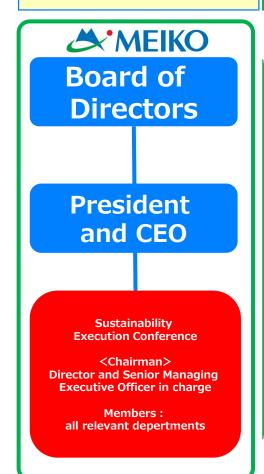


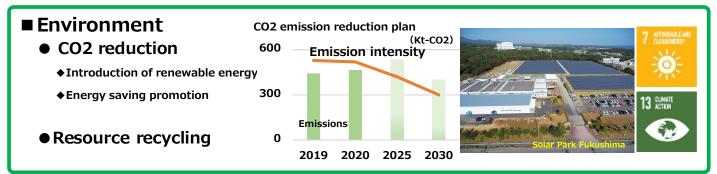


### **Sustainability initiatives**

## Sustainability Policy

Meiko Group is aggressively striving its sustainable activities to enhance the trust of all stakeholders through its sound/transparent management and business activities harmonizing the society and the environment, thereby contribute to the sustainable development of the society and improve its corporate value based on the philosophy of Meiko Group.





- Social
  - Social contribution activities
  - Creating a rewarding workplace
    - **♦** Diversity promotion
    - ♦ Promotion of women's advancement
    - ◆Allocation and exchange of global human resources





- Governance
  - Board of directors

Outside director	Female officer	Foreign officer
4	1	1

- Public relations / IR promotion
  - ♦ Conducting active dialogue with stakeholders



(person)



#### **New Market Segment in Tokyo Stock Exchange**

Meiko received the results of the initial assessment from Tokyo Stock Exchange on July 9th 2021

→Confirmed it complied with the listing criteria for the Prime Market in the new market segments

Meiko resolved to select and apply for listing on the Prime Market of Tokyo Stock Exchange at its board of directors meeting

November 8, 2021, Meiko submitted the application for the selection of the new market segment (Prime Market) to the Tokyo Stock Exchange

We aim to maximize the corporate value by the sustainable growth

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FY2021 Key Financials

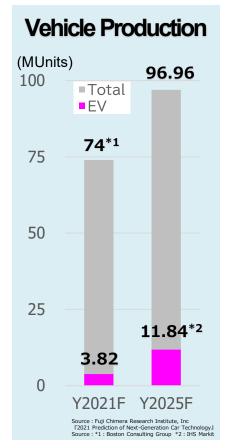
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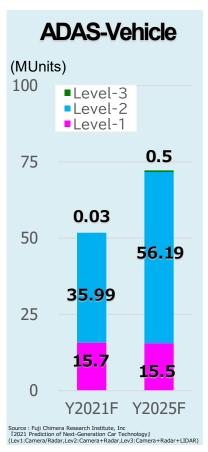
Outlook for the current term

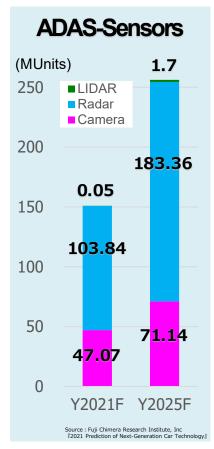
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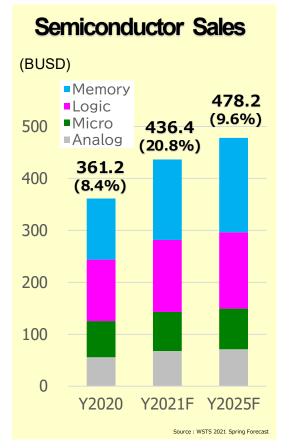
**Future strategy** 

#### **Automotive & Semiconductor Market Forecast**









- Environmental Regulations and Competition for EV and Autonomous Driving bring growth of ADAS-Sensors and Vehicle Production.
- Semiconductor Demand Increases throughout worldwide Economy, especially Memory and Logic.
- Market growth of Vehicle, ADAS adoption and Semiconductors will drive PCB Demand.





### **Automotive PCB Technology Roadmap**

Y2025 **Environment** Y2030 Y2035 China, Japan 100% (Include HEV) **US 50%(include PHV) ADAS Mandatory ('22) Autonomous EV/FCV** China Level-3 50% **UK 100% IEA,EU,CA 100%** Y2021 Y2023 Y2025 **PCB** 4G TCU Market Growth

Connected (Communication Module)

(10-12L AnyLayer PCB)

ADAS (Sensor) Fusion Sensing Increase (Hybrid High Frequency PCB)

ADAS
(E/E Architecture)

Domain Integrated ECU
(Stacked Microvia, Impedance controlled PCB)

Electrification (Power Device)

ABS, EPS & LED Headlamp Increase (Heat Dissipation, FR-4 Flex PCB)

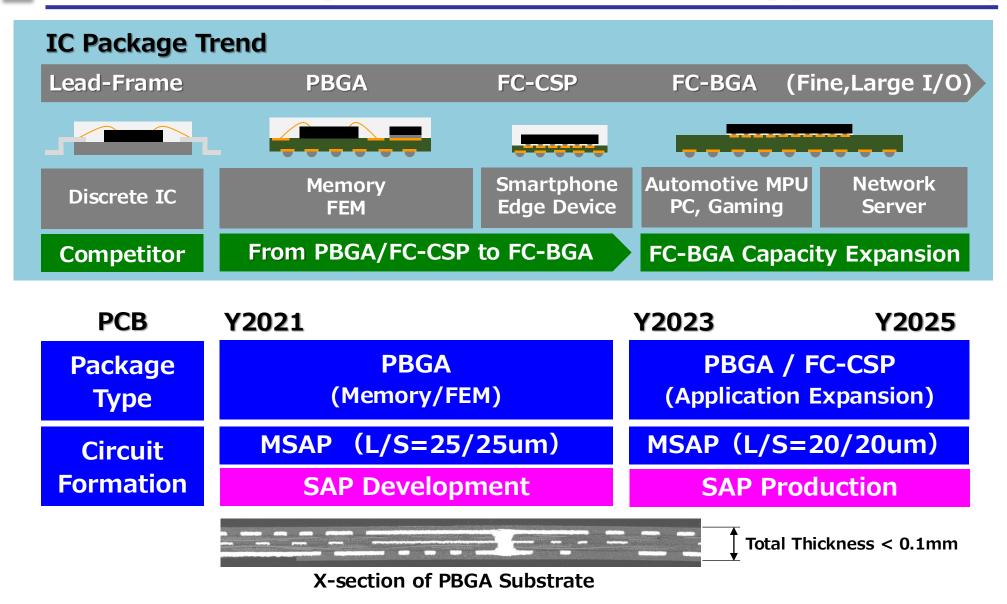
**5G Penetration** (Larger Size PCB)

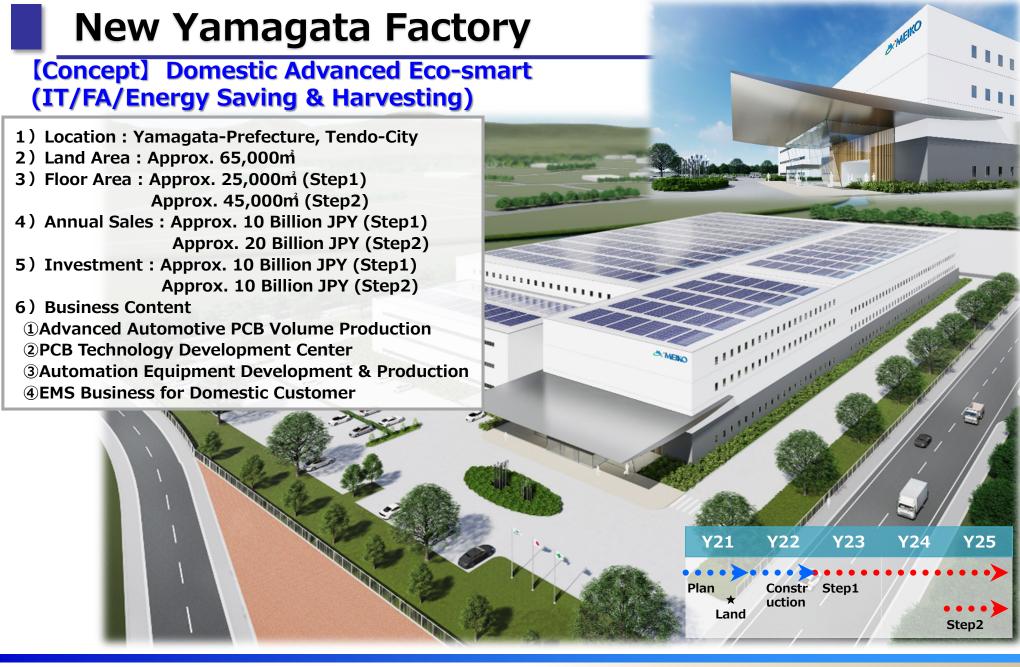
Millimeter-wave (100GHz HF material)

Centralized ECU (Computer Board)

800V Application (Heat Dissipation, Higher Voltage PCB)

## Module/Package Substrate Technology Roadmap







### Module/Package Substrate Business Expansion



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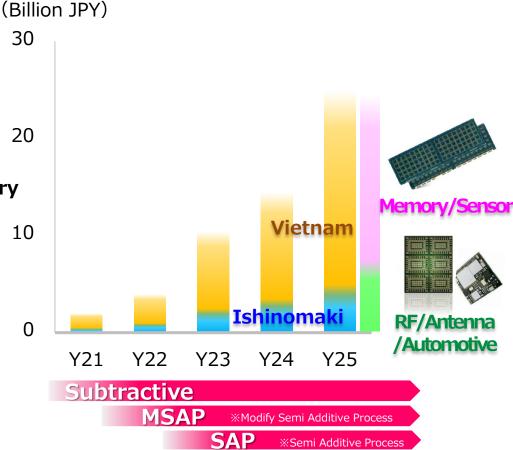
**Concept: Overseas Substrate Dedicated Factory** 

Floor Area: Approx. 20,000m

**Investment : Approx. 16 Billion JPY** 

Ishinomaki #2 Factory

- 1) Concept: Domestic Substrate Dedicated Factory
- Floor Area: Approx. 5,000m
- **Investment : Approx. 5 Billion JPY**



**Sales Plan for Substrate Business** 



## Appendix

### **Net Sales by Product Application**

(100 million yen)

